

# Application of Risk Management to Medical Devices ISO 14971:2000



Thailand



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## Risk Management



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### Goals

- Safe products/ Patient safety
  - No problems eg recalls / incidents
  - Good technical documentation (liability)
  - Compliant to Requirements
- 
- First step in coming up with a risk management system in a company



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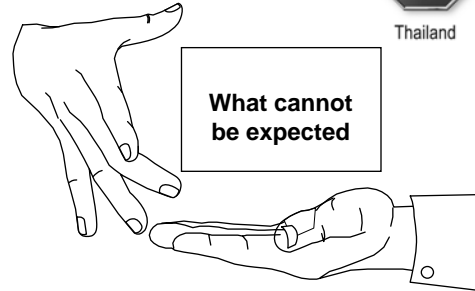
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## Risk Management



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- trained and be expert
- perfect training material
- expert in the application of risk management
- for all Medical Devices
- somebody who knows everything

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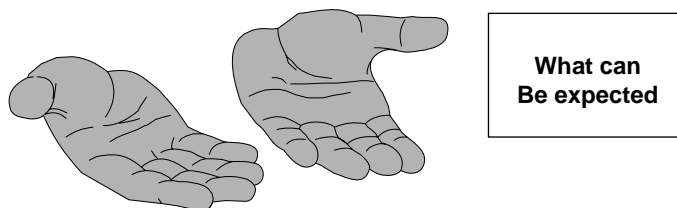
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## Risk Management



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- latest news about standards
- interpretations
- read the standards
- examples of the real world
- introduction in the subject

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Introduction MOTTO



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FEAR  
RISK

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Introduction MOTTO



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After all, Courage is not ignoring RISKS,  
It is confronting them and facing them down.

Accepting and embracing them.

NOW that is true COURAGE

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ISO 14971: 2000



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- *Risk Management Overview*
- *Regulatory references*

Lars-Oliver Huber  
President  
TÜV Thailand Ltd



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## Risk Management overview



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The standard

INTERNATIONAL  
STANDARD

ISO  
14971

First edition  
2000-12-15

**ISO 14971:2000**  
**Medical devices —**  
**Application of risk**  
**management to medical**  
**devices**

**Medical devices — Application of risk  
management to medical devices**

*D'appareils médicaux — Application de la gestion des risques aux  
appareils médicaux*

**Published 2000-12-15**

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Reference number  
ISO 14971:2000(E)

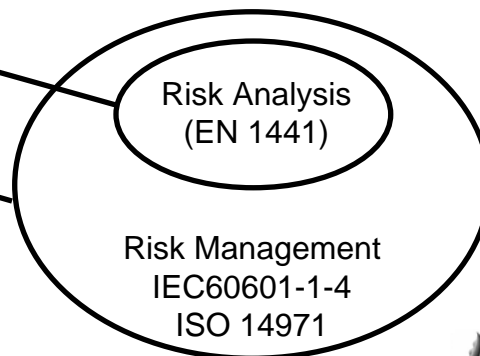
© ISO 2000

Risk Management Overview



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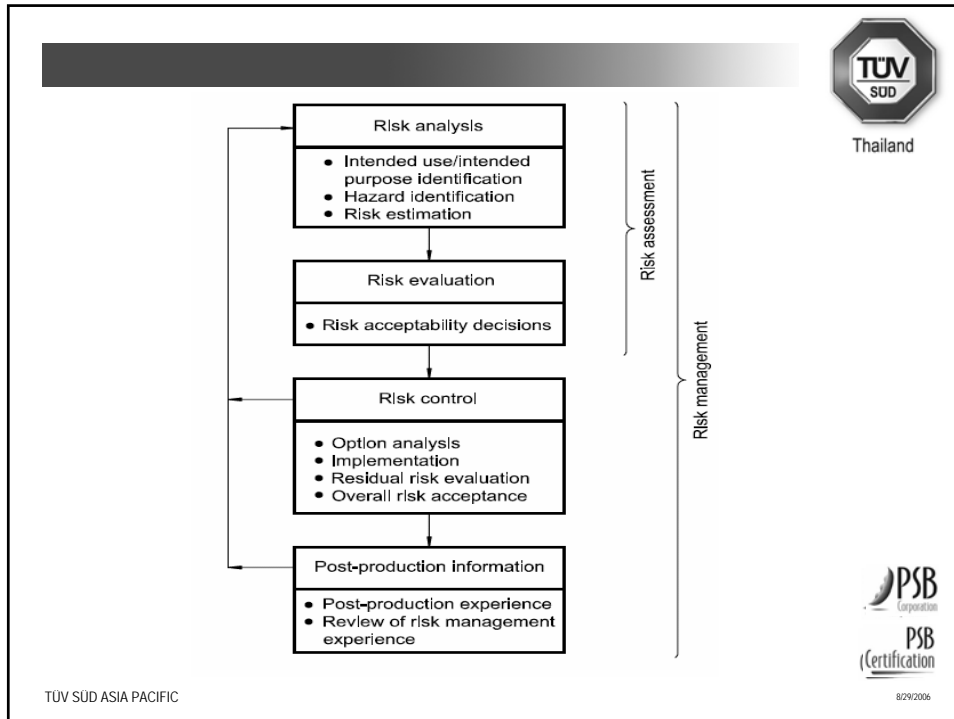
Risk analysis  
is a subset of  
risk management



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## Risk Analysis Overview

- Risk analysis means:
  - Identifying potential hazards
    - *Hazard analysis to get foreseeable hazards by intended purpose, annex A & D of ISO 14971, clinical literature, incidents, brainstorming, FMEA, FTA, filed trials, market experience .....*
  - Estimating the risk for each potential hazard:

**Risk = Likelihood x Severity**

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## Risk Management Overview



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- Risk management includes in addition to the analysis:
  - risk evaluation (decisions about acceptability)
  - risk control
    - risk reduction measures
      - measures : inherent protection, protection system, warnings/cautions
      - implementation
      - verification
  - post production information

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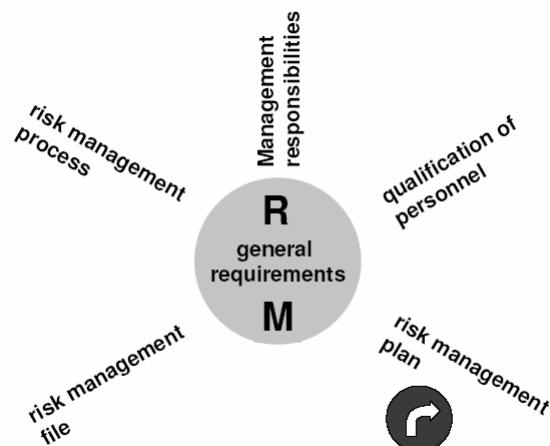
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## Risk Management Overview



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## Real life ...



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In 1984, a mechanical engineer in a starch processing factory warned of the risk of dust explosions, recommending regular cleaning to remove dust deposits. The risks of dust explosions are well documented.

The management ignored the warning.

In 1986 a dust explosion occurred killing one, seriously burns to 2 others, with massive damage to the factory.

In the newspaper, management claimed it was a "one in million chance".



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## Real life ...



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Risk analysis would have ...

- identified the potential hazard
- risk estimation

Risk management would have ...

- determined the need to address
- ensured necessary actions are taken (periodic cleaning)



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## Why Risk Analysis?



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Why do we need risk analysis?

*Because people are **BAD** at assessing risks based on intuition alone.*



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## Why Risk Analysis?



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Why is our intuition wrong?

*People assume  
**low probability = low risk***



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## Why Risk Analysis?



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### Why do we ignore severity?

*People cannot easily multiply in their head*

*very small numbers*

**X**

***very big numbers***

R = L x S  
= 0.00001 x 1000000  
= ??????



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## Why Risk Analysis?



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### Example: road crossing

*Chance of a serious accident, if crossing against the lights:*

1 in 10,000

or, 99.99% chance of safe crossing

*... sounds safe to most people ...*



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## Why Risk Analysis?



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But, if the average serious accident costs US\$500,000

$$\begin{aligned} \text{Risk severity} &= \text{likelihood} \times \\ &= 10^{-4} \times \\ &= \text{US\$50 per crossing} \end{aligned}$$



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## Why Risk Analysis?

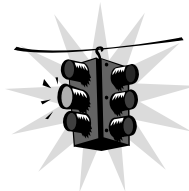


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Choice A:  
Wait for the lights

Choice B:  
Cross against the lights

Pay \$50



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## Why Risk Analysis?



*People naturally assume :*

*If it hasn't happened yet  
... it won't ever happen..*



*(and if it does, it's just bad luck)*

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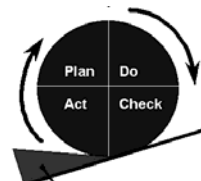
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## Why Risk Management?



- Key reasons:
  - Provide procedures for risk analysis
  - Ensure risk analysis is done at appropriate time/s
  - Ensure persons performing are qualified
  - Ensure implementation
  - Ensure records are retained

*Basically ISO9001 controls for risk*



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## Table of contents of ISO14971:2000



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- 1 **Scope**
  - 2 Terms and definitions
  - 3 General requirements for risk management
  - 4 Risk analysis
  - 5 Risk evaluation
  - 6 Risk control
  - 7 Overall residual risk evaluation
  - 8 Risk management report
  - 9 Post-production information
- Annexes, Bibliography

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## ISO14971: Scope



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### 1 Scope

This International Standard specifies a procedure by which a manufacturer can identify the hazards associated with medical devices and their accessories, including *in vitro* diagnostic medical devices, estimate and evaluate the risks, control these risks and monitor the effectiveness of the control.

The requirements of this International Standard are applicable to all stages of the life cycle of a medical device.

This International Standard does not apply to clinical judgements relating to the use of a medical device.

It does not specify acceptable risk levels.

This International Standard does not require that the manufacturer has a formal quality system in place. However, risk management can be an integral part of a quality system (see, for example, Table G.1).

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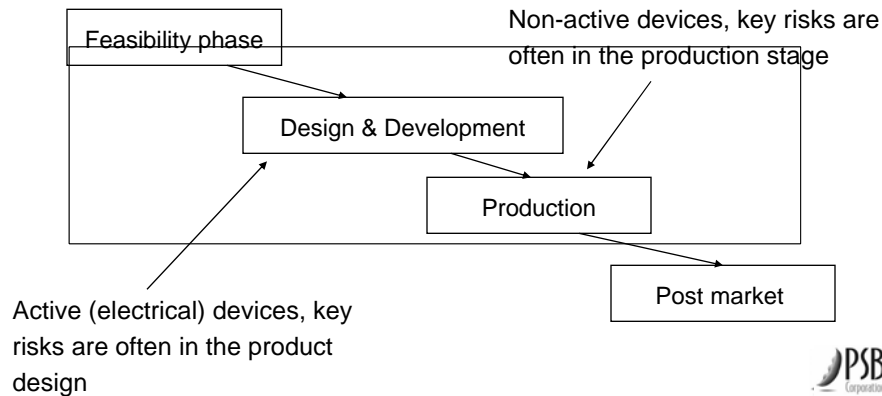


## ISO14971: Scope



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- Scope covers all stages of the life cycle, which includes:



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## ISO14971: Scope



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- Scope excludes **clinical judgements**
- Why?
  - clinical side is dealt with separately (for Europe: MDD Annex X, EN540)



- clinical data (trials) covers risks from side effects, contraindications, these being assessed under “normal condition”
- risk analysis covers the “abnormal conditions”, and fault conditions, operator mistakes and so on.

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## ISO14971: Scope



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- Standard does not specify **acceptable risk levels**
- Why?

Different applications have different levels risk tolerance

Dialyser – reasonable residual risk remains

Thermometer – negligible risk is possible



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## Some Terms and definitions



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### add some real definitions

MDD = European Medical Device Directive

RA = Risk Analysis

RM = Risk Management

EN = European Norm (standard)

IEC = International Electrotechnical Commission  
(Standards)

ISO = International Organization for Standardization

FMEA = Failure modes and effects analysis

FTA = Fault tree analysis



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## ISO14971: Application



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- Many risks are addressed through common sense, based on device and situation e.g. Glove, Syringe
- Key risks must be well documented but it is not practical to document every risk.

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## Part 2: Regulatory references



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## Regulatory references



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- Some regulations have direct references to risk analysis (FDA, MDD, TGA, CMDR)
- Some regulations use ISO13485:2003 (MDD, TGA, CMDR)
- Some regulations list ISO14971 as a recognized standard (such as MDD, TGA)
- Expected that Asia over time will also adopt ISO13485 and possibly MDD like regulations.

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## Regulatory references



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- ISO13485:2003 specific reference:

The organization shall establish **documented requirements for risk management** throughout product realization.

**Records** arising from risk management **shall be maintained** (see 4.2.4 and Note 3).

NOTE 3 See **ISO 14971** for guidance related to risk management.

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## Regulatory references



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- Europe:
  - MDD has a general reference to risk analysis
  - ISO13485:2003 transition period until 31 July 2006, direct reference
  - **EN ISO14971:2000 is harmonized** (superseded EN1441 on 2004-04-01)



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## Regulatory references



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- Australia:
  - Adopted similar regulation to European MDD
  - ISO14971:2000 (AS/NZS 4810.1:2000) is a gazetted standard from Feb 2003



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## Regulatory references



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- USA:
  - FDA 21CFR820.30 requires risk analysis
  - Many mentions of risk management in design control guidance document
  - No formal references to ISO14971



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## Regulatory references



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- Canada:
  - Regulation requires risk analysis
  - ISO13485:2003 is used  
(transition period until 15 July 2006)



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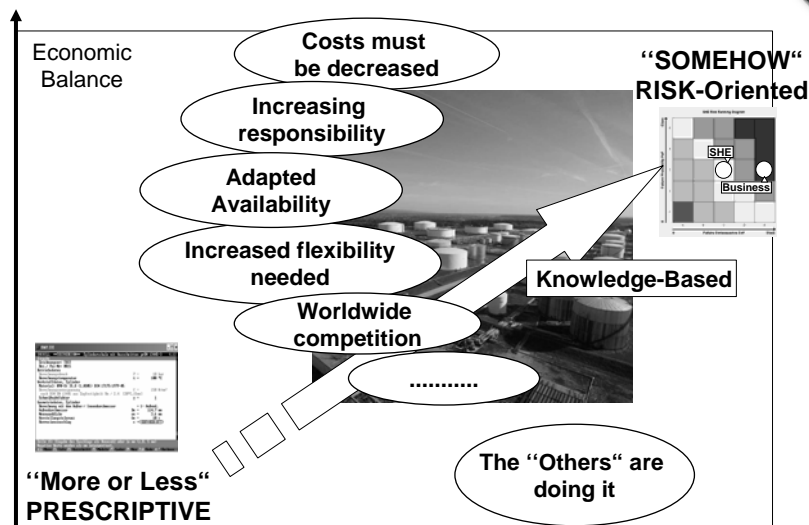
# Definition and Calculation of Risk, Example of a Process Risk Calculation



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„Our world“ has changed



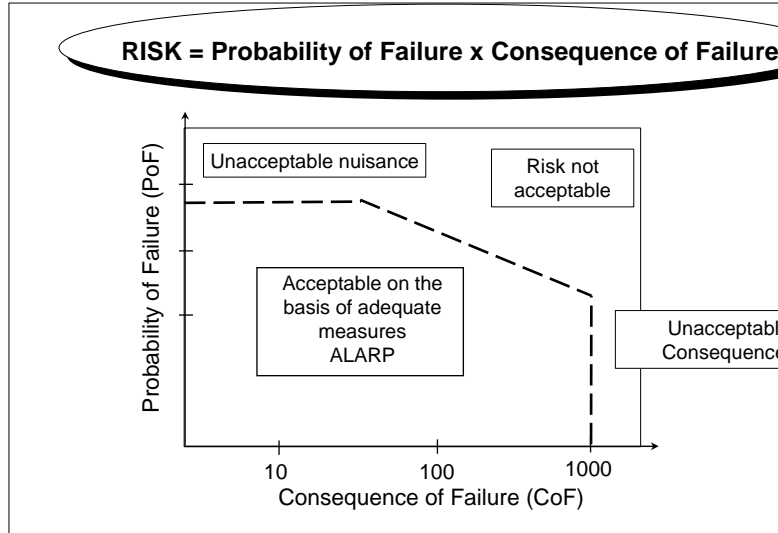
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## Risk as Deliberate Assessment-Criteria



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## Understanding of Risk



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$$\text{Risk} = \text{Probability of Failure (PoF)} \times \text{Consequence of Failure (CoF)}$$

### What's really new?

#### Integral Approach



#### PoF



#### CoF SHE-related Costs-related

- new, traceable assessment criteria
- risk assessment requires multi-disciplinary team
- all type of equipment considered under one hat
- more distinctive regarding the identification of damage/deterioration mechanism to address optimized inspection techniques
- introduction of classes not only „good“ or „bad“
- confidence related
- systematic introduction of CoF
- distinction between SHE and Cost/Reliability CoF

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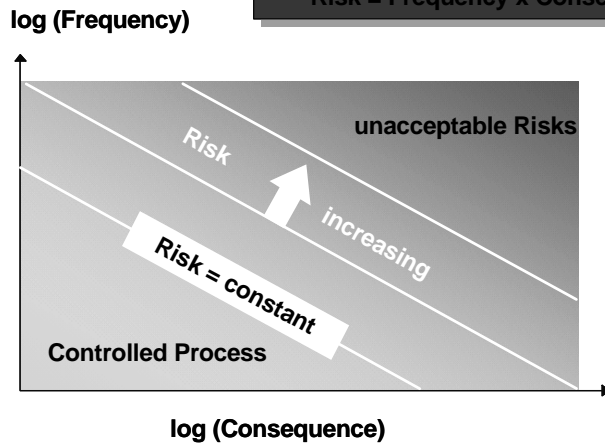
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## Logarithmic Risk Matrix



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$$\text{Risk} = \text{Frequency} \times \text{Consequence}$$



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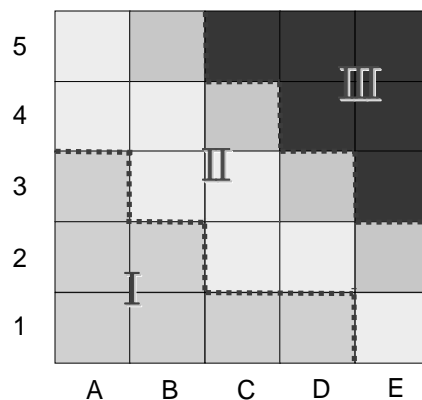


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## Discrete Risk Matrix



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- I: Nice to have  
Massive reduction of efforts
- II: ALARP  
(= As Low As Reasonably Practicable)  
Minimizing / Optimizing
- III: Unacceptable  
Change of design, operation etc.  
necessary  
Minimizing risk

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## Attributing Likelihoods and Consequences



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### Extent of damage

|                       |                     |  |
|-----------------------|---------------------|--|
| <input type="radio"/> | <b>Tolerable</b>    | Loss of property, 1 slightly injured person      |
| <input type="radio"/> | <b>Minor</b>        | Only some light casualties                       |
| <input type="radio"/> | <b>Serious</b>      | 1 or more severely injured persons               |
| <input type="radio"/> | <b>Extensive</b>    | several severely injured persons or one fatality |
| <input type="radio"/> | <b>Catastrophic</b> | several fatalities                               |

### Likelihood

|                       |                          |  |
|-----------------------|--------------------------|--|
| <input type="radio"/> | <b>Almost improbable</b> | Very low probability of occurrence in a PP-plant                 |
| <input type="radio"/> | <b>Low</b>               | Very low probability of occurrence                               |
| <input type="radio"/> | <b>Medium</b>            | low probability of occurrence within lifetime of the plant       |
| <input type="radio"/> | <b>Possible</b>          | Can occur within lifetime of the plant                           |
| <input type="radio"/> | <b>High</b>              | Can reasonably be expected to occur within lifetime of the plant |

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## FEAR



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- After all:

Do you have the COURAGE?

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## COURAGE



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- After all, Courage is not ignoring RISKS, it is confronting them and facing them down. Accepting and embracing them.
- LET US HELP YOU
- THANK YOU FOR YOUR ATTENTION

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